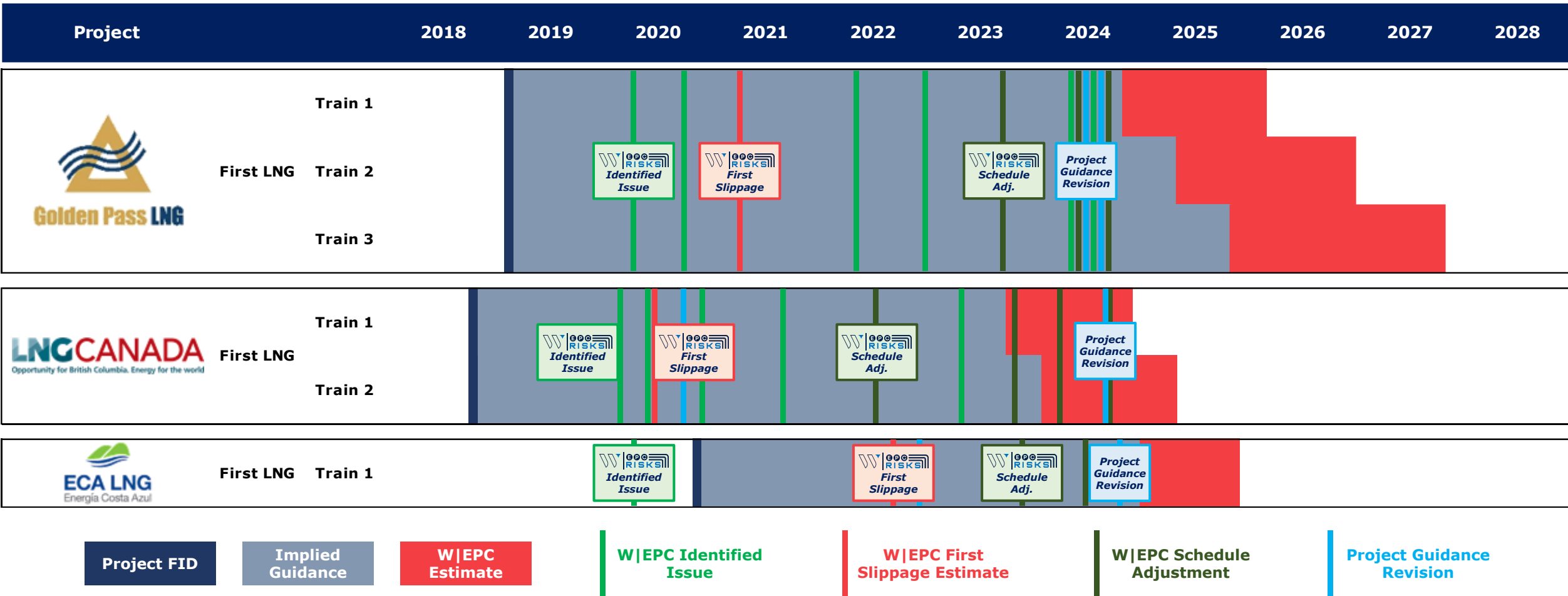


W|EPC: Predicting Every Material LNG Project Delay Since 2019



W|EPC: Accurately Identifies Project Issues & Delays ~1-3 Years Before Guidance Revisions

FID: Final Investment Decision.
First LNG: A continuous flow of feedstock producing LNG that enters the LNG tank or vessel for a commissioning cargo.
Full Production: An LNG Block or Train is producing relatively stable volumes near to peak capacity (usually occurs toward the latter half of a traditional commission process).
In-Service: When an LNG block or train has completed all performance testing and is producing at a level required for technical/commercial hand-off to owners/LT buyers, under a traditional process.